

Audit & Risk Committee
Wednesday 12 March 2025 at 4.00pm by Teams

Agenda

No.	Item	Public / Restricted	Decision		Lead	Page no.
Private Committee Items						
1	Internal Audit Tender Process	Restricted	Approve	Paper	NC	1
2	Evaluation of External Auditors	Restricted	Note	Paper	NC	4
Auditors invited to join from 4.15pm						
3.	Welcome & Apologies				Chair	
4.	Declaration of Interest				Chair	
5	.1 Minute of Meeting held on 11 Sept 24 .2 Minute of Joint Meeting with CDC held on 19 Nov 2024 .3 Actions from Minutes & Matters Arising	Public	Approve	Papers	Chair	7 15 23
Main Items for Discussion and /or Approval						
6	Introduction and Presentation by Procurement Team					
7	Budget Setting 2025/2026 (CDC)	Restricted	Note	Paper	NC	26
8	Process for the Annual Review of the Committee and the Internal Auditors	Public	Approve	Paper	SM	34
9	Strategic Risk Register	Restricted	Discuss & Agree	Paper	NC	48
10	Audit Needs Assessment / Assurance Map	Restricted	Note	Paper	NC	52
11	KPI & Performance Reporting	Restricted	Discuss & Agree	Verbal	DL	-
Internal Audit						
12	CIVICA Governance IA Report	Restricted	Review	Paper	SP	72
13	Succession Planning IA Report	Restricted	Review	Paper	SP	92
14	Rolling Audit Action Plan	Restricted	Review	Paper	SM	118
For Noting						
15	National Fraud Initiative	Public	Note	Paper	NC	135
16	IT Re-Shaping / Information Security Officer	Restricted	Note	Paper	BS	141
Items For Information						
17	Schedule of Business	Public	For Info	Paper	SM	145
18	Any Other Business					
19	Date of Next Meeting: ARC – 28 May 2025, 4pm by Teams					